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SECTION 1 - EXECUTIVE SUMMARY

This 2003 update to the Army Barracks Master Plan describes how the Army is modernizing permanent party unaccompanied housing for enlisted Soldiers in support of the Secretary of Defense's goal to eliminate inadequate permanent party barracks. The data provided in this plan reflect the Amended FY 2004 President's Budget funding position.

Our commitment to improving housing for single Soldiers is substantial and our progress is significant. We have either invested or programmed \$10 billion to modernize barracks for 141,200 Soldiers. By the end of FY 2003, we will have funded new construction or revitalization of our existing barracks for over 72% of our Soldiers.

The Army Master Plan:

- Projects annual investments of Military Construction, Army (MCA) funding at installations where significant construction investments are required each fiscal year and sequences funding at other locations to develop a consistent MCA program for the modernization effort.
- Identifies requirements for the revitalization of existing assets through the OMA funded Barracks Upgrade Program (BUP).
- Sequences the funding stream to allow for adequate swing-space to be provided during modernization.
- Identifies key assumptions and standards.
- Includes adequate funding for the initial issue furnishings program.

Our plan takes a single Soldier community approach forward providing modern private living and sleeping areas as well as a more functional work environment. This means not only the construction or revitalization of barracks and Soldier facilities, but also the associated Company Operations Facilities, Battalion and Brigade Headquarters, and Dining Facilities.

We have not been content with the status quo. Our Mid-program review in 2000 inspired us to seek and obtain greater flexibility to design complexes that use private sector functional and technical criteria, employ alternative acquisition procedures to encourage innovation and control cost growth, and to increase living quarters area. As a result, the design standards were revised to place more emphasis on a Soldier's private space and less emphasis on communal space.

Although the Army will not meet the buyout goal of 2007, our barracks modernization campaign will be 91% complete by that point. We anticipate completing our buyout after FY 2009.

We recognize the military, strategic and economic conditions that influence this plan are constantly changing. During the final stages of preparing this plan, the President submitted an amended budget to address changing military objectives overseas that will affect our program in Europe and Korea. This plan reflects the latest conditions and assumptions as currently understood, but we expect future updates will be necessary for the incorporation of further changes in stationing as well as investment strategies, requirements, costs and priorities.

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