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SECTION 1 - EXECUTIVE SUMMARY

The 2002 Army Barracks Master Plan has been prepared by the Office of the Assistant Chief of Staff for Installation Management to articulate The Army's plan to modernize the permanent party unaccompanied housing for enlisted soldiers in the grades of E1-E6 and demonstrate how we intend to meet the Secretary of Defense's goal to eliminate all gang latrine barracks by fiscal year (FY) 2008. The funding and requirement details provided are as of the FY2003 PresBud.

The Army's most important facility quality of life initiative is to improve housing for single soldiers and The Army's total investment requirement to eliminate all gang-latrines barracks for 138,300 soldiers and modernize to the current standards is estimated at over \$9 billion. By the end of FY2003, we will have funded new construction or revitalization of our barracks inventory for over 70% of our soldiers.

The key elements of this master plan are as follows--

- Identifies the key assumptions and standards of the barracks modernization program.
- Prioritizes revitalization by fixing worst first when applicable.
- Sequences the funding stream to allow for adequate swing-space to be provided during modernization.
- Provides annual investments of military construction funding at installations where significant deficit construction investments are required each fiscal year and programs sufficient funds to eliminate all gang-latrines barracks in United States, Europe and Korea.

The Army's Barracks Modernization Program is based upon a whole community approach providing modernized private living and sleeping areas for soldiers as well as a more functional work environment. This is being realized with the construction and renovation of barracks, soldier community buildings (SCB), and associated Company Operations Facilities (COF), Battalion and Brigade Headquarters, and Dining Facilities (DFAC).

Through formal program reviews and studies, The Army continues to build upon the success of the 1+1 Barracks program. The 2000-2001 Barracks Mid-program review inspired The Army to seek out and obtain flexibility in the DoD modernization barracks standard to design complexes for the future changing Army, to use private sector functional and technical criteria, to use alternative acquisition procedures to encourage innovation and control cost growth control, and to increase living quarters area.

The Army recognizes that the military, social and economic conditions that influence this plan are constantly changing. The Army's challenge is to protect the traditional military construction and Barracks Upgrade Program (BUP) funding to meet the 2008 buyout goal. Accordingly, The Army will update the Master Plan annually, which will allow for the

incorporation of changes in conditions and the update of investment strategies, requirements, costs, and priorities.

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